Appendix B

## Gender Pay Gap 2024



## Table of Contents

1. Introduction ..... 3
2. Social and sector specific factors ..... 3
3. What have we reported? ..... 4
4. CDDFRS Gender Pay Gap Data 31 March 2023 ..... 4
CDDFRS employee break down by gender as 31 March 2023 ..... 5
CDDFRS mean and median rates of pay ..... 6
5. Salary quartile bands - Identifying the proportion of females and males within each quartile band ..... 7
Salary quartile bands - Female 2020/2023 comparison ..... 7
Salary quartile bands - Male 2020/2023 comparison ..... 8
Salary quartile bands - Hourly rate break down and annual comparison ..... 8
Salary quartile bands - Hourly rate break down and annual comparison ..... 9
Salary quartile bands - Hourly rate break down and annual comparison ..... 9
Salary quartile bands - Hourly rate break down and annual comparison ..... 10
Salary quartile bands - Breakdown by number of females in role ..... 10
6. What does our data mean? ..... 11
7. Next Steps - Where do we need to focus our attention? ..... 12
8. What have we done in the last reporting period? ..... 13
9. What will we continue to do? ..... 14

## 1. Introduction

Gender pay gap reporting legislation requires employers with 250 or more employees to publish statutory calculations each year. It identifies the difference between the average (mean and median) earnings of male and female employees, comparing hourly rates of pay and any bonuses staff may receive. The aim of the report is to identify any imbalance in pay between genders and encourages organisations to consider positive steps to address any identified gaps.

This report details the difference in the average earnings between males and females employed by County Durham and Darlington Fire and Rescue Service (CDDFRS), provides a rationale for any differences in earnings (where applicable) and the strategies the Service intends to deploy to address any differences.

It is important to note that gender pay gap reporting is different to equal pay auditing. An equal pay audit involves comparing the pay of males and females doing equal work within an organisation.

CDDFRS is committed to the promotion of equality, diversity and inclusion and ensuring equal opportunities to all our employees.

This document will be published on our website https://www.ddfire.gov.uk/, in addition to a submission on https://www.gov.uk/report-gender-pay-gap-data.

## 2. Social and sector specific factors

The gender pay gap is a longstanding occurrence and its causes are complex. Social pressures and norms influence gender roles and often shape the types of occupations and career paths which people choose to follow, and therefore their level of pay. Women are also more likely than men to work part-time and to take time out from their careers for family reasons (www.equalityhumanrights.com). Research conducted by ACAS suggests that gender pay gap can vary by occupation, age group and working patterns: Equal pay and the law: Equal pay Acas

The Service has been historically a predominantly male dominated organisation, with Firefighters being a traditionally a male occupation. As of 31 March 2023,
8.7 per cent $(2,985)$ of firefighters of known gender were women compared with 8.2 per cent $(2,862)$ in 2022 , and 5.7 per cent $(1,980)$ in 2019 , Fire and rescue workforce and pensions statistics: England, year ending March 2023 - GOV.UK (www.gov.uk)

What have we reported?
CDDFRS is required to publish pay information for all employees using a sample of data taken on 31 March 2023. The calculations take into consideration the various terms and conditions of employment, which includes Grey Book (which relates to operational employees), Green Book (which relates to predominantly corporate employees or non-operational employees) and Gold Book (which relates to Strategic Managers).

There are 6 calculations that must be considered:

- The mean (average) gender pay gap.
- The median (middle) gender pay gap.
- The mean bonus pay gap.
- The median bonus pay gap.
- The proportion of males and females receiving a bonus payment.
- The proportion of males and females in quartile pay bands.

For the purposes of gender pay gap reporting the data is based on ordinary pay received by relevant employees. The method for calculating this information and an explanation of ordinary pay and relevant employees is published on the UK government website https://www.gov.uk/guidance/gender-pay-gap-reporting-make-your-calculations. CDDFRS do not pay bonus payments therefore calculations three, four and five are not applicable and will not feature in this report.

## 3. CDDFRS Gender Pay Gap Data 31 March 2023

As at the 31 March 2023, CDDFRS employed 589 employees which is a decrease of 17 employees since the report published in 2023, when there were 606 employees.

477 are male, this figure equates to $81 \%$ of the workforce which is slight drop on the percentage of males in the workforce reported last year. In comparison to

Page | 4
the figures reported during the last reporting period, CDDFRS has seen a decrease of 22 male employees during the year.

112 employees are female which equates to $19 \%$ of the workforce, which has increased during the year, by 8 . There has been an increase in the number of wholetime, female employees since the report published in 2023, which has increased to 56.

Since the 2023 report, there have been 43 new employees, $32.6 \%$ (14) of new employees were female.

The breakdown of our staff is detailed in the table below.

## Table 1

CDDFRS employee break down by gender as 31 March 2023

|  | Female | Male | Total | Variance since <br> 2023 report |
| :--- | :---: | :---: | :---: | :---: |
| Wholetime (including <br> Control) | 54 | 274 | 328 | +3 |
| On-call (Operational <br> staff) | 11 | 167 | 178 | +2 |
| Corporate | 47 | 45 | 92 | -13 |
| Total | 112 | 486 | 598 | -8 |

## Table 2

CDDFRS employee break down by gender as 31 March 2022

|  | Female | Male | Total | Variance since <br> 2022 report |
| :--- | :---: | :---: | :---: | :---: |
| Wholetime (including <br> Control) | 49 | 276 | 325 | -9 |
| On-call (Operational <br> staff) | 8 | 168 | 176 | -13 |
| Corporate | 50 | 55 | 105 | +3 |
| Total | 107 | 499 | 606 | -19 |

Page | 5

## Mean and Median gender pay gap.

The mean gender pay gap calculation shows the difference between the mean hourly rate of pay those male and female employees receive as an average and can provide an overall indication of the size of the gender pay gap within an organisation.

The median gender pay gap calculation is the difference between the middle hourly rate of pay for male and female employees and gives an indication of what a 'typical' situation looks like i.e., what most people earn.

Table 3 demonstrates what the male and female mean, and median rates of pay are, the difference between the rates of pay by gender and the overall percentage gap within CDDFRS.

## Table 3

CDDFRS mean and median rates of pay

|  | Female hourly <br> rate | Male hourly <br> rate | Difference | Gender pay <br> gap |
| :--- | :--- | :--- | :--- | :--- |
| Mean | $£ 16.68$ | $£ 17.16$ | $-£ 0.48$ | $2.80 \%$ |
| Median | $£ 15.74$ | $£ 16.17$ | $-£ 0.41$ | $2.73 \%$ |

The CDDFRS mean gender pay gap is $\mathbf{2 . 8 8 \%}$ this is considerably lower than the national average figure of $7.7 \%$, based on full time workers. Gender pay gap in the UK - Office for National Statistics (ons.gov.uk) (Office of National Statistics, Gender pay gap in the UK 2023). The gap means that female staff earn on average $2.88 \%$ less than male staff which equates to $£ 0.48$ per hour. This means the gap has decreased by a further $£ 0.29$ per hour since 2022 where it sat at $£ 0.77$. The data shows a decrease of $£ 0.58$ per hour over the last three years in the mean gender pay gap.

The CDDFRS median gender pay gap is $2.73 \%$ which shows that at the mid salary point of the organisation, male staff are paid $£ 0.41$ per hour more than females. There has been no change since 2023 as male workers were paid the same amount more than their female colleagues.

## Bonus payments

CDDFRS does not offer a bonus scheme therefore the following calculations are not applicable within this report:

- Mean bonus pay gap.
- Median bonus pay gap.
- The proportion of males and females receiving a bonus payment.


## 4. Salary quartile bands - Identifying the proportion of females and males within each quartile band.

The following tables demonstrate what proportion of male and female (full pay relevant employees) fall into four quartile pay bands. This is done by dividing our workforce into four equal parts:

- High
- Mid Upper
- Mid Low
- Low

Table 4 shows the percentage of females within each band, comparing with the figures CDDFRS reported during the last reporting period.

## Table 4

Salary quartile bands - Female 2019/2023 comparison

|  | High | Mid Upper | Mid Low | Low |
| :--- | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 1 9}$ | $14.8 \%$ | $9.2 \%$ | $4.2 \%$ | $33.3 \%$ |
| $\mathbf{2 0 2 0}$ | $15.9 \%$ | $7.9 \%$ | $6.7 \%$ | $36 \%$ |
| $\mathbf{2 0 2 1}$ | $15.2 \%$ | $14.1 \%$ | $5.7 \%$ | $35 \%$ |
| $\mathbf{2 0 2 2}$ | $15.2 \%$ | $11.3 \%$ | $9.9 \%$ | $34.2 \%$ |
| $\mathbf{2 0 2 3}$ | $18.4 \%$ | $10.2 \%$ | $10.9 \%$ | $36.7 \%$ |
| Variance | $+3.2 \%$ | $-1.1 \%$ | $+1 \%$ | $+2.5 \%$ |
| $\mathbf{2 0 2 2 - 2 3}$ |  |  |  |  |

Page | 7

Table 4a shows the percentage of males within each band, comparing the figures CDDFRS reported during the last reporting period.

## Table 4a

Salary quartile bands - Male 2019/2023 comparison

|  | High | Mid Upper | Mid Low | Low |
| :--- | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 1 9}$ | $85.2 \%$ | $90.8 \%$ | $95.8 \%$ | $66.7 \%$ |
| $\mathbf{2 0 2 0}$ | $84.1 \%$ | $92.1 \%$ | $93.3 \%$ | $64 \%$ |
| $\mathbf{2 0 2 1}$ | $84.8 \%$ | $85.9 \%$ | $94.2 \%$ | $65 \%$ |
| $\mathbf{2 0 2 2}$ | $84.8 \%$ | $88.7 \%$ | $90.1 \%$ | $65.8 \%$ |
| $\mathbf{2 0 2 3}$ | $81.6 \%$ | $89.8 \%$ | $89.1 \%$ | $63.3 \%$ |
| Variance | $-3.2 \%$ | $+1.1 \%$ | $-1 \%$ | $-2.5 \%$ |
| $\mathbf{2 0 2 2 - 2 3}$ |  |  |  |  |

Tables 5 to 5c below break down the quartile data further. Each table compares 2023 with our previous reported data by hourly rate, gender, and the number of employees in each band.

Table 5 Quartile band - High
Salary quartile bands - Hourly rate break down and annual comparison.

| Band 1 <br> High | Hourly Rate | Female | \%Female | Male | \%Male | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 1 9}$ | $£ 15.83-$ | 21 | $14.8 \%$ | 121 | $85.2 \%$ | 142 |
| $\mathbf{2 0 2 0}$ | $£ 64.44$ |  |  |  |  |  |
| $\mathbf{2 0 2 1}$ | $£ 65.74-$ | 22 | $15.9 \%$ | 116 | $84.1 \%$ | 138 |
| $\mathbf{2 0 2 2}$ | $£ 16.47-$ <br> $£ 67.04$ <br> $£ 16.71-$ <br> $£ 68.05$ | 24 | $15.4 \%$ | 132 | $84.6 \%$ | 156 |
| $\mathbf{2 0 2 3}$ | $£ 17.88-$ | 27 | $18.4 \%$ | 120 | $81.6 \%$ | 147 |

Table 5a Quartile band - Mid Upper
Salary quartile bands - Hourly rate break down and annual comparison.

| Band 2 <br> Mid <br> Upper | Hourly <br> Rate | Female | \%Female | Male | \%Male | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 1 9}$ | $£ 14.31-$ |  |  |  |  |  |
| $£ 15.83$ | 13 | $9.2 \%$ | 129 | $90.8 \%$ | 142 |  |
| $\mathbf{2 0 2 0}$ | $£ 14.60-$ | 13 | $7.9 \%$ | 151 | $92.1 \%$ | 164 |
| $\mathbf{2 0 2 1}$ | $£ 16.14$ <br> $£ 16.89-$ <br> $\mathbf{2 0 2 2}$ | £15.12- <br> £16.71 | 17 | $11.3 \%$ | 134 | $88.7 \%$ |
| $\mathbf{2 0 2 3}$ | $£ 16.17-$ | 15 | $10.2 \%$ | 131 | $89.9 \%$ | 147 |
|  | $£ 17.88$ |  |  | 134 | $85.9 \%$ | 156 |

## Table 5b Quartile band - Mid Lower

Salary quartile bands - Hourly rate break down and annual comparison.

| Band 3 <br> Mid <br> Iower | Hourly Rate | Female | \%Female | Male | \%Male | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2019 | £13.93 <br> £14.31 | 6 | 4.2\% | 137 | 95.8\% | 143 |
| 2020 | $\begin{aligned} & £ 14.60- \\ & £ 14.21 \end{aligned}$ | 11 | 6.7\% | 153 | 93.3\% | 164 |
| 2021 | $\begin{aligned} & £ 14.49- \\ & £ 16.47 \text { - } \end{aligned}$ | 9 | 5.8\% | 147 | 94.2\% | 156 |
| 2022 | $\begin{gathered} £ 15.12- \\ £ 14.71 \end{gathered}$ | 15 | 9.9\% | 137 | 90.1\% | 152 |
| 2023 | $\begin{aligned} & £ 16.17 \text { - } \\ & £ 15.74 \end{aligned}$ | 16 | 10.9\% | 131 | 89.1\% | 147 |

Table 5c Quartile band - Low
Salary quartile bands - Hourly rate break down and annual comparison.

| Band 4 <br> low | Hourly Rate | Female | \%Female | Male | \%Male | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 1 9}$ | $£ 3.90-$ | 48 | $33.3 \%$ | 96 | $66.7 \%$ | 144 |
| $\mathbf{2 0 2 0}$ | $£ 43.93$ |  |  |  |  |  |
| $\mathbf{2 0 2 1}$ | $£ 14.09$ <br>  <br> $£ 4.30-$ <br> $£ 14.49$ <br> $\mathbf{2 0 2 2}$ | $54.80-$ | 52 | $36 \%$ | 90 | $64 \%$ |
|  | $£ 14.71$ |  | $34.2 \%$ | 100 | $65.8 \%$ | 152 |
| $\mathbf{2 0 2 3}$ | $£ 7.48-$ | 54 | $36.7 \%$ | 94 | $63.3 \%$ | 148 |
|  | $£ 15.74$ |  |  |  |  |  |

## Table 6

This table illustrates the numbers of females working within our organisation per quartile banding. Figures from the last reporting period are included to enable comparison.

Salary quartile bands - Breakdown by number of females in role

|  | Corporate | Wholetime <br> (including <br> Control) | On call <br> (Operational) |
| :--- | :---: | :---: | :---: |
| High 2020 | 13 | 9 | 0 |
| High 2021 | 15 | 9 | 0 |
| High 2022 | 15 | 8 | 0 |
| High 2023 | 19 | 8 | 0 |
| Mid Upper 2020 | 3 | 9 | 1 |
| Mid Upper 2021 | 6 | 15 | 1 |
| Mid Upper 2022 | 5 | 11 | 1 |
| Mid Upper 2023 | 1 | 12 | 2 |


|  | Corporate | Wholetime <br> (including <br> Control) | On call <br> (Operational) |
| :--- | :---: | :---: | :---: |
| Mid Lower 2020 | 1 | 7 | 3 |
| Mid Lower 2021 | 0 | 6 | 3 |
| Mid Lower 2022 | 0 | 12 | 3 |
| Mid Lower 2023 | 0 | 11 | 5 |
| Low 2020 | 29 | 19 | 3 |
| Low 2021 | 30 | 19 | 6 |
| Low 2022 | 30 | 18 | 4 |
| Low 2023 | 27 | 23 | 4 |

## 5. What does our data mean?

In the 2022 reporting period CDDFRS reported a mean gender pay gap of 5.1\% however in this reporting period, 2023, it has reduced to $2.80 \%$ demonstrating a significant reduction of $2.30 \%$.

A sixth cohort of apprentices were welcomed into the Service in May 2022 and therefore reflected in the data as of 31 March 2023. The gender split was equal males to females (50\%) therefore, aiding the lesser decline in a financial aspect. Cohort five apprentices did have a lower ratio of females however this will still be impacting positively, given that as all cohorts of apprentices' progress through the programme and transition from apprentice to development firefighter, to ultimately competent rates of pay, this will continue to be a positive impact on decreasing the gender pay gap within CDDFRS.

From the six cohorts of firefighter apprentices to date $40 \%$ have been female and 60\% have been male.

Due to the age profile of operational employees within CDDFRS there has been further retirements as anticipated and there were resignations from corporate colleagues who have moved to other organisations. The age profile within CDDFRS will continue to impact on the workforce and will impact on the gender pay gap in future years.

Page | 11

As CDDFRS reported last year the organisational change that took place during 2021/2022 resulted in only a few numbers of corporate roles falling within the high and mid upper quartile bands. The high quartiles saw an increase of females from 15 to 19 during 2022/2023. The four additional females moved into the high quartile from the mid upper quartile as the result of the nationally agreed pay award. This leaves only 1 female in the mid upper quartile, compared to the 5 in the previous year data.

In line with the approach the Service took during the last reporting year, we have further examined where a gender pay gap may exist. Tables 5 to 5 c and 6 look at the three employee groups (which are governed by the terms and conditions detailed within section 3) and compares the data year on year.

Looking at Table 6, from 2022-2023, most quartiles and staff groups have either remained the same with the number of females represented or seen an increase except for the mid upper which saw a decrease of 2 females. Hourly rates have increased slightly for both male and female employees, across all quartiles in line with terms and conditions and nationally agreed cost of living pay awards.

Within the reporting period the overall staffing figures within CDDFRS have decreased from 606 to 589 , however the number of wholetime, female employees increased by 5 , on-call increased by 3 and corporate saw a small decline.

The overall representation of females within CDDFRS has increased slightly to $19 \%$ in comparison to the last two years, $17.7 \%$ respectively. There number of females within operational roles in CDDFRS continues to steadily increase and had risen to $12.8 \%$ at the point the data was collated for this report. CDDFRS will continue to work hard on continuing to increase the overall percentage of females in operational wholetime roles.

## 6. Next Steps - Where do we need to focus our attention?

This report has identified our female representation by headcount and percentage has increase slightly during the reporting period. The highest proportion of our female workforce are currently employed on Green Book terms and conditions in corporate roles which are paid on different pay scales to
colleagues on Grey Book terms and conditions. $51.1 \%$ of corporate employees are females. On-call female representation remains significantly low at 6.18\% but has increased from previous year where it sat at 4.5\%

## Structure

The structure within CDDFRS is very much led by the operational requirements to provide an emergency response service which requires a large proportion of senior roles to be occupied by wholetime operational employees.

CDDFRS has a small corporate function, which results in opportunity for progression being limited for both genders. This scenario is also the case within the on-call duty system and Control section where roles are only available to Watch Manager level, except for one Station Manager within Control.

## On-call recruitment, retention, and progression

On-call employees represent a moderate proportion of the entire workforce headcount (30\%), however, similarly with wholetime recruitment campaigns there are significantly small numbers of female applicants in comparison to males and as reported previously within this report the number of female employees within these categories have increased in the reporting year by 3.

Analysis of the on-call recruitment campaigns suggests that the role of an on-call firefighter does attract interest from female applicants. However, it is evident that at certain points of the recruitment process female applicants will either voluntarily leave the process or do not meet the national standards required for the role. As part of a service wide project looking at the on-call provision, one aspect is specifically looking at what steps can be taken to encourage applicants from underrepresented groups in the coming years.

## 7. What have we done in the last reporting period?

## Recruitment

It is acknowledged by CDDFRS that there is still work to be done within the community to understand the barriers faced to attract a diverse workforce and CDDFRS being recognised as an employer of choice. Should workforce planning allow for the recruitment of a further operational firefighters, Positive Action Workshops will be held prior to the recruitment campaign to encourage
individuals from underrepresented groups. Positive Action workshops were held prior the recruitment of apprentice cohort 6 who were appointed in May 2022 with a female ratio of $50 \%$.

The work that CDDFRS has undertaken over the past 18-months in building contacts and networks with groups and organisations of underrepresented groups within the areas of County Durham and Darlington will also be utilised to aid targeted recruitment campaigns to encourage applications from underrepresented groups of the workforce.

The Service continues to recruit on-call employees continuously rather than in designated periods and the recruitment processes has been aligned to enable on-call employees to transition into the wholetime workforce when required.

CDDFRS's Hybrid Working Procedure allows flexibility to individuals to work from home when their role can facilitate it. It is acknowledged that this procedure is used predominately by the corporate staff group.

## 8. What will we continue to do?

CDDFRS will continue to employ a workforce that is highly skilled, agile, engaged, and safe in their diverse roles, whilst ensuring where possible, employees have opportunities, choice and pathways for promotion and development. CDDFRS will continue to work towards having a responsive and diverse workforce which integrates with partners and professional experts across the wider skills set. The Service is eager to ensure that all employees enjoy their role and have a fulfilling and rewarding career.

The People Strategy and Leadership Framework set out a structure for engaging and developing employees assisting to enable the cultural changes which are necessary to deliver the Service's vision and strategic priorities whilst ensuring our values and code of ethics are at the center of all we do. To do this the Service will:

- Continue to work closely with communities, charities, and partner agencies to break down barriers and understand perceptions which currently contribute to females not considering the FRS (Fire \& Rescue Services) as an employer of choice.
- Continuously review and monitor the recruitment and selection processes to ensure complete transparency and inclusivity at all stages.
- Continue to work with our local schools and colleges in maintaining our award-winning FF apprenticeship scheme.
- Build on the positive action work that has been undertaken and develop a continuous programme of events and materials to encourage applications from underrepresented groups.


## Policies and Procedures

- Review policies and procedures to ensure the Service is proactively supporting and encouraging females within our workforce.
- Review policies and procedures to ensure that they are transparent, support flexible working and provide family friendly options enabling greater attraction, retention, and development of the best people.
- Review family specific policies to ensure we are offering maximum opportunity to both parents irrelevant of gender.


## Career pathways

- Build on the work that has commenced in relation to building clear pathways to encourage women to advance in their careers.
- Continue to provide all employees with a choice of development, succession planning, talent management and mentoring opportunities.

CDDFRS will continue to work towards eradicating the gender pay gap and the work that has been undertaken to date by reducing the gender pay demonstrates the Services commitment to s a time when there is no gender pay gap.

CDDFRS will continue to report on an annual basis the progress that is being made and what steps are being taken.

## Joanne Sanderson

People \& OD (Organisational Development) Co-ordinator December 2023

